

Romania – A Strategic Choice



Romania – a strategic investment destination



Area: 238,391 km2

USD NOMINAL GDP

200bn



NATO member since 2004



Capital: Bucharest

Forecast growth in 2017

5.0%



Currency: RON Inflation forecast 2017



1.7% Population: 19.5 mn



Bridge between East and West GDP in 2016 vs. 2000

5x

FDI stock in Romania

70bn



EU member since 2007



Strategic US-Romanian partnership



Why invest in Romania? Highly qualified workforce

Total number of university students enrolled	600,000
Global ranking in Math, Science, IT Olympiads	Top 10
Human Capital Index Rank among middle-income countries	3
Number of IT graduates by 2018	100,000
Participation of women in science and engineering compared to EU-27 avg.	53% vs 38% 30% vs 25%

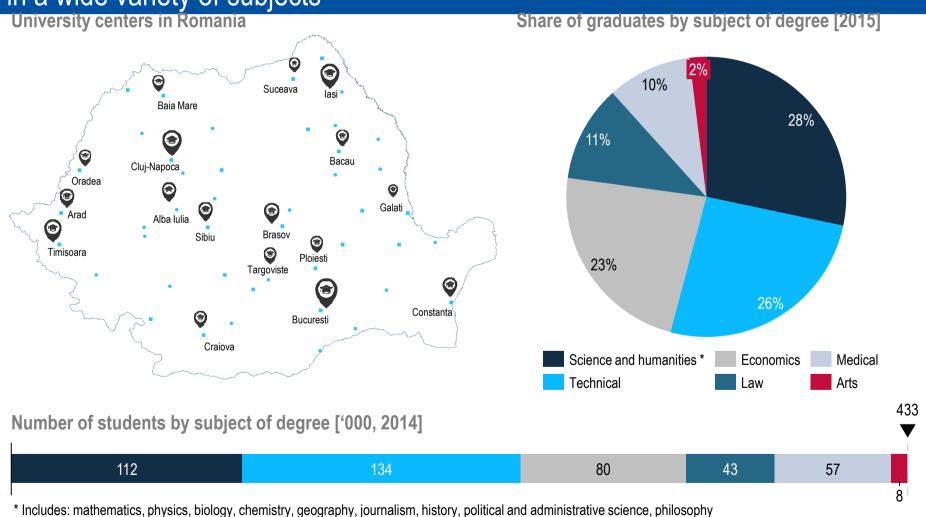
"Romania's workforce improved alongside our business. We started manufacturing simple items, now we are designing them" – German automotives investor

Source: The current situation of gender equality in Romania – Country Profile 2012



Why invest in Romania?

There are over 100 universities in Romania, with approximately 100.000 graduates every year in a wide variety of subjects
University centers in Romania





Why invest in Romania?

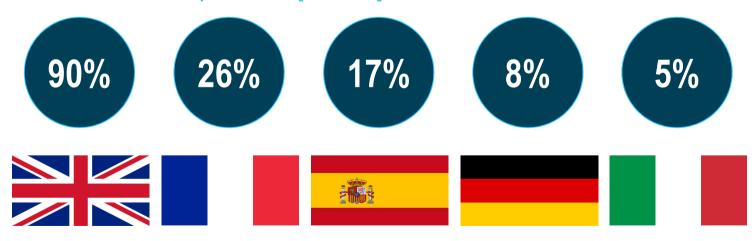
9 out of 10 university students are proficient in English, as a result of the fact that almost all students study 2 languages in high school

Languages studied by Romanian students [2014]



- 97% of Romanian high school students study 2 or more foreign languages while in secondary education
- The predominant languages are English, French, German and Spanish, yet initiatives for teaching Japanese, Nordic languages or the entire Latin language family (Spanish, Italian, French) exist

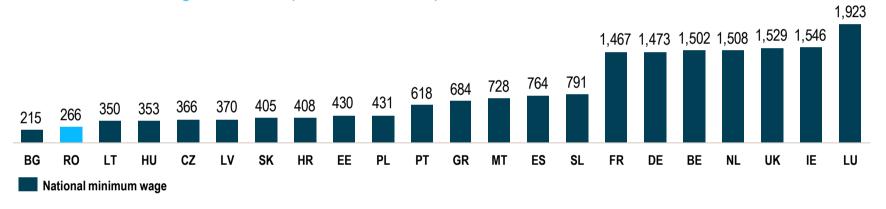
University students in Romania are proficient in [% of total]:



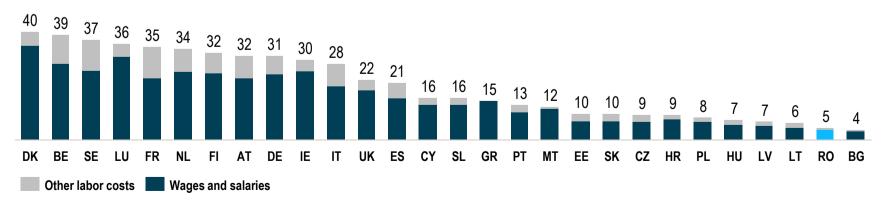


Why invest in Romania? Highly competitive labor cost

National minimum wages in the EU (EUR/ month, 2016)*



Estimated average hourly labor costs (EUR/ h, 2014)**



^{*} Denmark, Italy, Cyprus, Austria and Finland have not implemented a national minimum wage; ** Enterprises with 10 or more employees

2016 The Government of Romania Source: Eurostat | 6



Why invest in Romania? Employees in Romania can have the same standard of living as abroad for less than 1/3rd of the pay

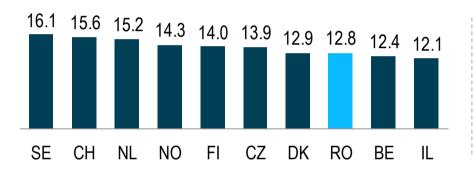
	BUCHAREST vs. BERLIN	BUCHAREST vs. LONDON
Consumer Prices	• 41% lower in Bucharest	• 57% lower in Bucharest
Rent Prices	• 56% lower in Bucharest	86% lower in Bucharest
Restaurant Prices	38% lower in Bucharest	64% lower in Bucharest
Groceries Prices	• 44% lower in Bucharest	• 55% lower in Bucharest
Standard of living equivalency (EUR 1,700 net salary in Bucharest)	EUR 3,100 net salary in Berlin ensures the same standard of living	EUR 5,707 net salary in London ensures the same standard of living

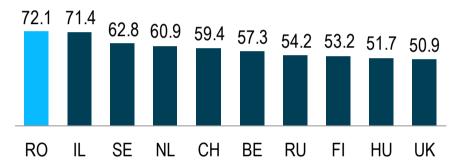


Why invest in Romania? Highly competitive internet infrastructure

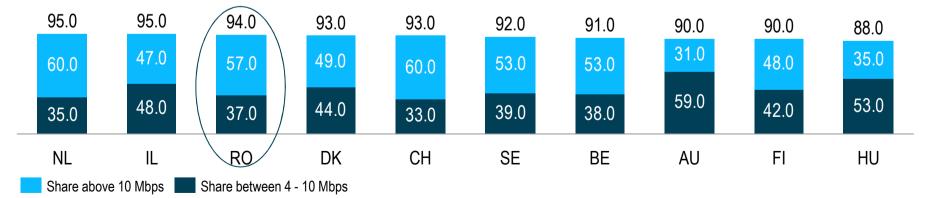
Top 10 EMEA countries by avg. speed (Q2 2015, Mbps)

Top 10 EMEA countries by top speed (Q2 2015, Mbps)





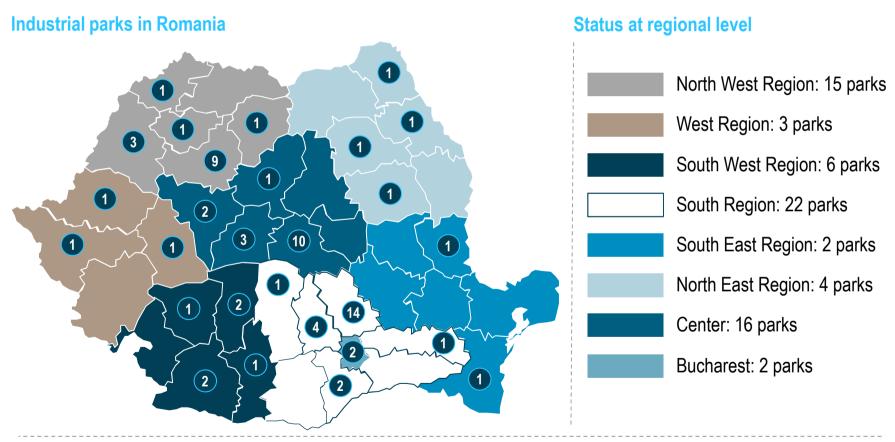
Top 10 EMEA countries by Mbps Broadband adoption (Q2 2015, % > 4 Mbps)



• The internet infrastructure has developed along with the developers, who are leveraging the network to offer high quality outsourcing services, although the focus is now shifting towards product design and, consequently, startups



Why invest in Romania? 70 industrial parks offer good infrastructure for growth industries



- There are 70 industrial parks spread across Romania, placed under both private and public ownership
- All offer access to utilities, particular benefits packages according to their focus and potential for synergies
- Also, investors are exempted from land, building and urban planning taxes as well as for land destination changing



Why invest in Romania? We are well connected to Europe and beyond





Why invest in Romania? Low taxation compared to European peers

Overview of the Romanian tax system



VAT



- The government is committed to reducing the tax burden – 2016 marked the drop in VAT to 20%, which will be followed by another drop to 19% in 2017
- VAT on food products is 9%

Social Security





Tax System of Romania



- The individual tax rate does not have any planned cuts for the near future
- However, the new fiscal code has introduced a reduction of the dividend tax from 16% to 5%

The government's commitment to lower the tax burden covers the corporate tax rate as well, with a reduction to 14% planned for 2019



Individual Tax Rate

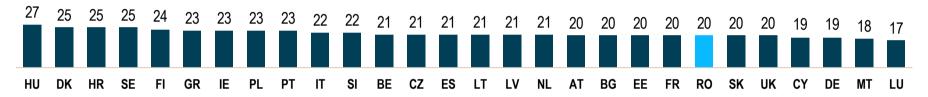
Corporate Tax Rate

Source: InvestRomania 2016 The Government of Romania

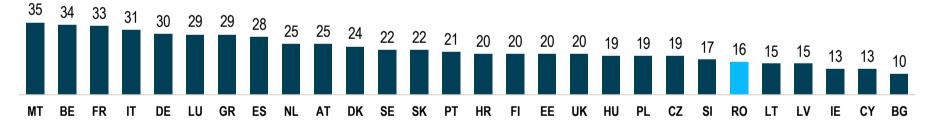


The taxes are some of the lowest in the EU, with planned policies aiming to reduce them even further in the favor of businesses (1)

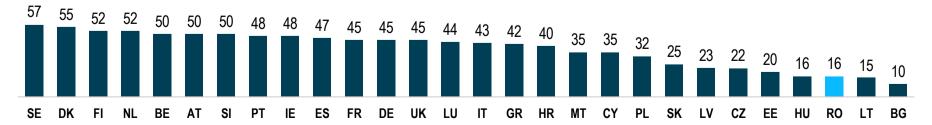
VAT in the EU [2015, %]



Corporate tax rate in the EU [2015, %]



Individual tax rate in the EU [2015, %]



2016 The Government of Romania Source: KPMG | 12

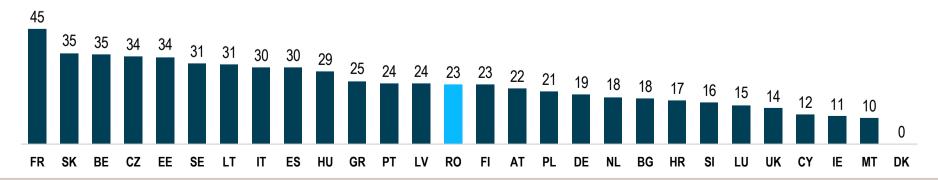


The taxes are some of the lowest in the EU, with planned policies aiming to reduce them even further in the favor of businesses (2)

Employee social security in the EU [2015, %]



Employer social security in the EU [2015, %]

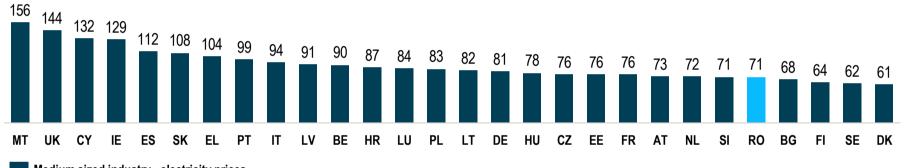


2016 The Government of Romania Source: KPMG | 13



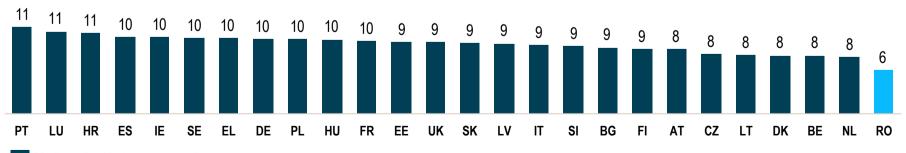
Why invest in Romania? Romania has some of the lowest energy prices in the EU

Electricity prices in the EU [EUR / 1000 kWh, 2015]



Medium sized industry - electricity prices

Gas prices in the EU [EUR / gigajoule, 2015]



Medium sized industry - gas prices

2016 The Government of Romania Source: Eurostat | 14



Why invest in Romania? Government support through state aid (1/2)

Fiscal incentive

Exemption from profit tax

Income tax exemption for IT&C employees

Deduction of R&D eligible expenses

Accelerated depreciation of machinery, equipment and real estate used for **R&D** purposes

Short description

- 16% profit tax exemption for the reinvested profit in new technological equipment used for business purposes
- An exemption on the 16% income tax is available in Romania for employees activating in IT, under conditions including:
 - o Bachelor's degree in one of the 14 technical specializations available
 - Employee is hired on a software engineer/ programmer/ software analyst position
 - Annual revenue per exempted employee must be over USD 10 000
- Eligible R&D expenses include: depreciation of R&D equipment, salaries for R&D personnel
- 50% of these expenses can be deducted from the taxable income
- A deduction of 50% from the fiscal value of the assets during the first year of use, while the remaining value may be depreciated linearly along the expected remaining lifespan
- Accelerated depreciation can be used also for equipment and/ or for research and development activities
- If a company benefits from exemption of the income tax for reinvestment it will not benefit from accelerated depreciation



Why invest in Romania? Government support through state aid (2/2)

Fiscal incentive

Foreign tax credit

Short description

- International income derived by Romanian residents is tax exempted under the following conditions:
 - There is a valid tax treaty between Romania and the relevant jurisdiction (from where the income is derived by the Romanian resident)
 - O The interested party (taxpayer) can demonstrate that income tax was paid abroad on the respective income
 - The tax credit cannot exceed the Romanian tax applicable for the respective income

Industrial parks incentives

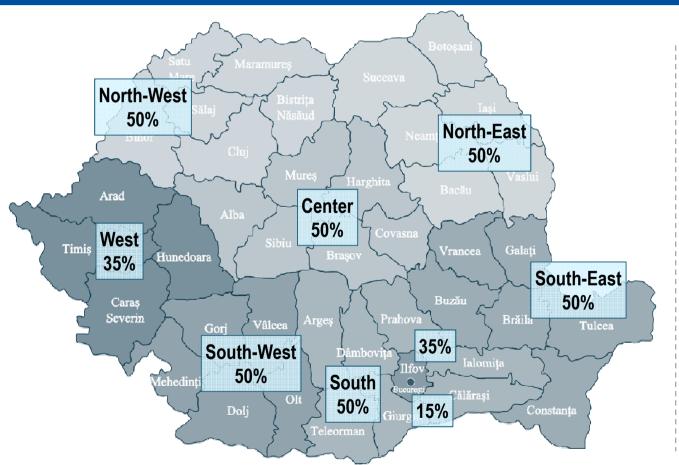
- Investors that set up manufacturing locations or offices in an industrial, scientific or technological park benefit from
 - Exemption on land, building and urban planning tax
 - Taxes charged for changing land destination

Facilities for people with serious disabilities

Income received by people with serious disabilities can benefit from income tax exemption (e.g., for salary income, income from freelancing activities)



Government support was raised this year to EUR 145 million from EUR 100 million



State aid intensity, according to development region:

- North West 50%
- North East 50%
- South East 50%
- South 50%
- South West 50%
- West 35%
- Ilfov County 35%
- Bucharest 15%
- State aid intensity is established as per EU and national regulations and is subject to change according to EU law on the matter
- Development regions of Romania represent a split of counties into larger regions in order to technically better target development programs and policies



Six priority sectors are expected to grow rapidly

- IT our enabler to Industry 4.0; the 'feeder' to all priority industries
- Car manufacturing 10% of GDP; 50% of exports; 600 factories
- Aerospace tradition based; every new Airbus has a piece made in Romania
- Bio-industries what IT is today, Bio-industries will be in 5 years; ingredients in place
- Creative Industries where Romania excels internationally; supporting them, we support our identity
- Agriculture immense potential for productivity gains; once a European giant



High tech companies have a significant footprint in Romania, working on helicopters, airplanes, cars or even on the Mars Rover

Key facts for top tech oriented industries in Romania

INDUSTRY SIZE

KEY PLAYERS

KEY PROJECTS

AEROSPACE



EUR 400M







- Airbus Helicopters EUR 15m investment
- Sonaca EUR 12m investment
- Premium Aerotec EUR 50m investment

IT&C



EUR 3.6B

















- Siemens software dev. worked on the Mars Rover
- Deutsche Bank EUR 40m investment
- LiveRail was acquired by Facebook for EUR 600m

AUTOMOTIVE



EUR 18B















- Continental EUR 26m investment in R&D center
- Daimler EUR 300m investment for gear boxes
- Ford EUR 200m investment for production of new model



Why invest in Romania? A home away from home

Select expats networks in Romania by home country and main originating cities







- Vancouver
- Montreal
- Ottawa



- London
- Birmingham
- Glasgow
- Liverpool



- Rome
- Milan
- Turin
- Genoa



- New Delhi
- Mumbai
- Kolkata
- Bangalore



- Warsaw
- Katowice
- Krakow
- Lodz



- **New York**
- Chicago
- Houston
- Los Angeles



- Berlin
- Hamburg
- Munich
- Cologne



- **Paris**
- Marseille
- Lyon
- Lille



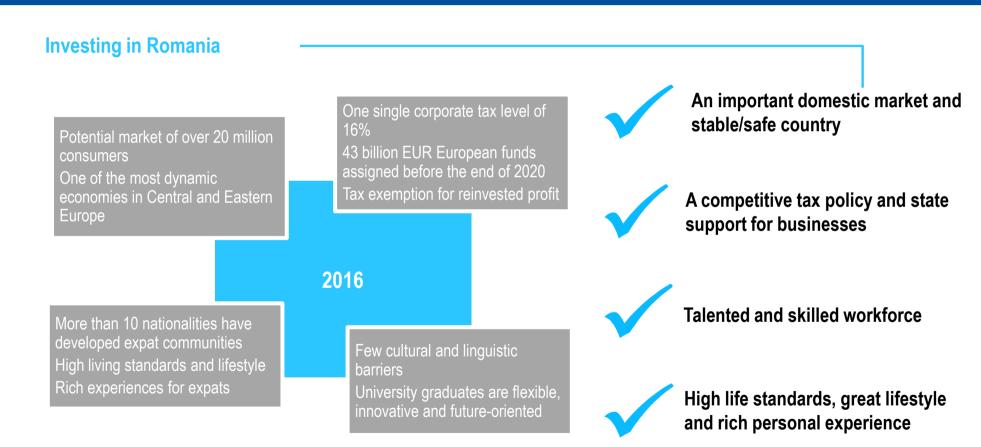
- Madrid
- Barcelona
- Valencia
- Seville



- **Amsterdam**
- Rotterdam
- The Haque



Romania – a stable business climate, great investment opportunities, competitive workforce and outstanding lifestyle options





Polish Investments in Romania

(December 1990 - August 2016)

No. of companies	894
% of the total no. of companies	0.41
Subscribed share capital in company with Czech Republic interest	USD 494 mill.
% of the total value of capital	0.88
Ranking	18 th

Source: National Office of the Trade Register (ONRC)

The subscribed share capital accounts for only a part of the total FDI. According to ONRC, the country of origin of the investment is the country where the capital comes from and not the country of origin of the transnational company.



Bilateral relations between Romania and Poland



In 2015, trade Poland was EUR 4,51 billions, increasing with 14,6% compared to 2014. The Romanian FOB exports to Poland were EUR 1,46 billions, 11.17 % more than in 2014, while CIF imports from Poland were EUR 3,05 billions, increasing with 11.9% compared to 2014.



Most important Polish investors in Romania

CIECH SODA – Manufacture of other inorganic basic chemicals Sector, established in 2006, over EUR 115 mill. capital subscription

IDEA BANK – Financial activities sector , established in 1998, over EUR 38 mill. capital subscription

BARLINEK – Manufacture of furniture sector, established in 1994, EUR 31 mill. capital subscription

ECHO INVESTMENT PROJECT 1– Real Estate Sector, established in 2009, over EUR 28 mill. capital subscription

SOFIDEL – Manufacture of paper and paper products, established in 1991, over EUR 19 mill. capital subscription

PORTA KMI – Manufacture of structural metal products sector, establish in 2003, over EUR 11 mill. capital subscription

According to the data available, between 1990-2016 the highest contribution of capital subscription of Polish companies is in Mining, Quarrying and Manufacturing sector (54.86%), second in Financial activities sector (16,49%) and third Construction Sector (13.43%)















Thank you!

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